

This document is an unofficial English-language translation of the Offeror's other information document (*document autres informations*) which was filed with the French *Autorité des marchés financiers* on November 5, 2024, and is provided for information purposes only. In the event of any discrepancies between this unofficial English-language translation and the official French document, the official French document shall prevail.

**SIMPLIFIED TENDER OFFER
FOR THE SHARES OF THE COMPANY NHOA S.A.**

N H Ω A

**INITIATED BY TAIWAN CEMENT EUROPE HOLDINGS B.V.,
A SUBSIDIARY OF**



PRESENTED BY



**INFORMATION RELATING IN PARTICULAR TO THE LEGAL, FINANCIAL AND ACCOUNTING
CHARACTERISTICS OF TAIWAN CEMENT EUROPE HOLDINGS B.V.**



This document regarding the other information of Taiwan Cement Europe Holdings B.V. was filed with the French Financial Markets Authority (*Autorité des marchés financiers*) (the “**AMF**”) on November 5, 2024, in accordance with Article 231-28 of the general regulation of the AMF (the “**AMF General Regulation**”) and its Instruction No. 2006-07 of July 25, 2006 (as amended). This document was prepared under the responsibility of Taiwan Cement Europe Holdings B.V.

This document supplements the offer document prepared by Taiwan Cement Europe Holdings B.V. regarding the simplified tender offer referred to herein (the “**Offer**”) and approved (“*visa*”) by the AMF on November 5, 2024 under number 24-461, pursuant to a clearance decision on the same date (the “**Offer Document**”).

The French version of this document and the Offer Document are available on the websites of the AMF (www.amf-france.org), of TCC Group Holdings Co., Ltd (www.tccgroupholdings.com/en/) and of NHOA (www.nhoagroup.com) and may be obtained free of charge from Crédit Agricole Corporate and Investment Bank, 12 place des Etats-Unis, CS 70052, 92547 Montrouge Cedex.

A press release will be issued in accordance with the provisions of Article 231-28 of the AMF General Regulation, no later than the day preceding the opening of the Offer, to inform the public of the manner in which this information will be made available.

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1. PREAMBLE

This document is established, in accordance with the provisions of Article 231-28 of the AMF General Regulation and Article 5 of the AMF Instruction No. 2006-07 (as amended), by Taiwan Cement Europe Holdings B.V., a private company with limited liability (*besloten vennootschap met beperkte aansprakelijkheid*) organized under the laws of the Netherlands, having its registered office at Strawinskylaan 3051, 1077 ZX, Amsterdam, the Netherlands, and registered with the trade register of the Dutch Chamber of Commerce under number 82637970 (“**TCEH**” or the “**Offeror**”), in the context of a simplified tender offer (the “**Offer**”), initiated pursuant to Title III of Book II, and more specifically Articles 233-1, 1° *et seq.* of the AMF General Regulation, pursuant to which the Offeror makes an irrevocable offer to the shareholders of NHOA S.A., a *société anonyme à conseil d’administration* organized under the laws of France, with a share capital of EUR 55,080,483.40 having its registered office at 93 boulevard Haussmann, 75008 Paris, France, registered with the Trade and Companies Register of Paris under number 808 631 691 (“**NHOA**” or the “**Company**”) and whose shares are admitted to trading on Compartment B of the regulated market of Euronext Paris (“**Euronext Paris**”) under ISIN Code FR0012650166, ticker symbol “**NHOA.PA**” (the “**Shares**”), to acquire in cash all of their Shares, other than the Shares held, directly or indirectly, by the Offeror, at the price of EUR 1.25 per Share (the “**Offer Price**”), which may be adjusted, if applicable, by a conditional price supplement (*complément de prix conditionnel*) as further described below and in Section 2.2 of the Offer Document (the “**Conditional Price Supplement**”), as part of a simplified tender offer, the terms and conditions of which are described hereinafter and in the Offer Document (the “**Offer**”).

TCC’s intention to file a simplified tender offer for the Shares, indirectly through TCEH, was announced on June 13, 2024.¹ A first draft offer document was filed on July 8, 2024 with the AMF (the “**First Draft Offer Document**”) on the basis of an initial offer price of EUR 1.10 per Share.² As announced in a press release of the Company dated August 19, 2024, the *ad hoc* committee of the Company’s Board of Directors, in light of the preliminary work of the independent expert and the financial advisor to the *ad hoc* committee, expressed some reservations as to the fairness of the initial offer price of EUR 1.10 per Share and has therefore asked TCC to express its intentions regarding the Offer. TCC then announced on August 21, 2024 that its Board of Directors had approved an increase of the Offer Price to EUR 1.25 per Share. In addition, in the event that neither the Call Option nor the Put Option on the shares held by NHOA Corporate S.r.l. (an Italian subsidiary of NHOA) in Free2Move eSolutions S.p.A. (“**F2MeS**”) is exercised (as such terms are defined in Section 2.2.1(A) of the Offer Document), a Conditional Price Supplement equal to EUR 0.65 per Share will be paid to the shareholders of the Company whose Shares are tendered in the Offer (including the shareholders of the Company who sold their Shares to the Offeror as part of the Block Trades described in Section 1.1.2(B) of the Offer Document) or transferred to the Offeror as part of a squeeze-out, if applicable, in accordance with Section 2.2 of the Offer Document.

The Offeror is an indirect subsidiary of TCC Group Holdings Co., Ltd (formerly known as Taiwan Cement Corporation), a company organized under the laws of the Republic of China (Taiwan), whose registered office is at No. 113, Section 2, Zhongshan North Road, Taipei City 104, Taiwan (“**TCC**”, and, together with its subsidiaries other than the Company and its subsidiaries, the “**TCC Group**”). TCC’s shares are listed on the Taiwan Stock Exchange.

As of the date of the First Draft Offer Document, TCEH held 244,557,486 Shares, representing, on this date, 88.87% of the Company’s share capital and theoretical voting rights.

The Offer targeted all Shares that were not held, directly or indirectly, by the Offeror:

¹ AMF Document No. 224C0893, dated June 13, 2024.

² AMF Document No. 224C1129, dated July 8, 2024.

- which were already issued – *i.e.*, to the knowledge of the Offeror as of the date of the First Draft Offer Document, a maximum number of 30,639,274 Shares;
- which could be issued before the closing of the Offer, as a result of the vesting of the Free Shares other than the Blocked Shares (as such terms are defined in Section 2.6 of the Offer Document), subject to the satisfaction of the applicable performance conditions – *i.e.*, to the knowledge of the Offeror as of the date of the First Draft Offer Document, a maximum number of 184,414 Free Shares;

i.e., to the knowledge of the Offeror as of the date of the First Draft Offer Document, a maximum number of Shares targeted by the Offer equal to 30,823,688.

In the First Draft Offer Document, the Offeror reserved the right to purchase, as from the filing of the proposed Offer with the AMF and until the opening of the Offer, through Kepler Cheuvreux, Shares on or off-market, in accordance with the provisions of Articles 231-38 and 231-39 of the AMF General Regulation, within the limits set out in Article 231-38, IV of the AMF General Regulation, corresponding to 30% of the existing Shares targeted by the Offer – *i.e.*, a maximum of 9,191,782 Shares –, at the initial offer price of EUR 1.10 per Share set forth in the First Draft Offer Document. In this framework, on July 8 and 9, 2024, after the filing of the First Draft Offer Document and the publication of the AMF notice setting out the main terms of the Offer² and signaling the beginning of the Offer period, the Offeror acquired 9,191,782 Shares off-market through the Block Trades and crossed upwards the 90% threshold of the Company's share capital and theoretical voting rights (as further described in Sections 1.1.2(B)(c) and 1.1.3(B) of the Offer Document).³

Consequently, as of the date of the Offer Document, TCEH holds 253,749,268 Shares, representing 92.14% of the Company's share capital and theoretical voting rights.

Therefore, the Offer targets all Shares that are not held, directly or indirectly, by the Offeror and which are already issued – *i.e.*, to the knowledge of the Offeror as of the date of the Offer Document, a maximum number of 21,628,106 Shares, including the Free Shares which were issued by the Company on July 28, 2024 but excluding the Blocked Shares (*i.e.*, 180,614 Free Shares after deduction of 25,043 Blocked Shares, as such terms are defined in Section 2.6 of the Offer Document).

Blocked Shares are not included in the Offer, subject to the lifting of holding periods provided for by applicable law and regulations. Holders of Blocked Shares, namely Messrs. Carlalberto Guglielminotti and Giuseppe Artizzu, have each entered into a liquidity agreement with the Offeror, as set forth in Section 2.6.2 of the Offer Document. The situation of holders of Free Shares in relation to the Offer is described in Section 2.6 of the Offer Document.

To the knowledge of the Offeror as of the date of the Offer Document, the Company holds no treasury Shares and there are no other equity securities or other financial instruments issued by the Company or rights conferred by the Company that may give access, immediately or in the future, to the share capital or voting rights of the Company, other than the Shares (including the Free Shares).

The Offer, which will be followed, if the required conditions are met, by a squeeze-out pursuant to Article L. 433-4, II, of the French *Code monétaire et financier* and Articles 237-1 *et seq.* of the AMF General Regulation, is carried out in accordance with the simplified procedure governed by Articles 233-1 *et seq.* of the AMF General Regulation. The Offer will be open for a period of ten (10) trading days, it being noted that the Offer will not be reopened following the publication of the final result of the Offer by the AMF given that the Offer is carried-out under the simplified procedure.

The Offer is presented by Crédit Agricole Corporate and Investment Bank which guarantees, in accordance with the provisions of Article 231-13 of the AMF General Regulation, the content and the irrevocable nature of the commitments undertaken by the Offeror in connection with the Offer,

³ AMF Document No. 224C1160, dated July 10, 2024.

including the Conditional Price Supplement payable only if the conditions set forth in Section 2.2.1(B) of the Offer Document materialize.

Details on the context and the terms of the Offer are described in the Offer Document which was approved (“visa”) by the AMF on November 5, 2024 under number 24-461, pursuant to a clearance decision on the same date, and the French version of which is available on the websites of the AMF (www.amf-france.org), of the Company (www.nhoagroup.com) and of TCC Group Holdings Co., Ltd (www.tccgroupholdings.com/en/). Copies of the French version of the Offer Document may be obtained free of charge from Crédit Agricole Corporate and Investment Bank.

2. INFORMATION RELATING IN PARTICULAR TO THE LEGAL, FINANCIAL AND ACCOUNTING CHARACTERISTICS OF THE OFFEROR

2.1 General information on the Offeror

2.1.1 Corporate name

The Offeror’s legal name is Taiwan Cement Europe Holdings B.V.

2.1.2 Legal form, registered office and applicable law

The Offeror is a private company with limited liability (a “*besloten vennootschap met beperkte aansprakelijkheid*”) organized under the laws of the Netherlands. Its registered office is located at Strawinskylaan 3051, 1077 ZX Amsterdam, The Netherlands.

2.1.3 Incorporation

The Offeror was incorporated on April 26, 2021, as a new indirect subsidiary of TCC, for the purposes of carrying out the acquisition of a block of 60.48% of the share capital of NHOA (formerly known as Engie EPS S.A.) in 2021, as described in Section 1.1. of the Offer Document. It is registered with the trade register of the Dutch Chamber of Commerce under number 82637970.

2.1.4 Corporate purpose

The Offeror’s object is:

- to incorporate, to participate in any way whatsoever, to manage and supervise businesses and companies;
- to finance businesses and companies;
- to borrow, to lend and to raise funds, including the issue of bonds, promissory notes or other securities or evidence of indebtedness as well as to enter into any related agreements;
- to provide security or in any other way to bind itself joint or severally for any third parties;
- to render advice and services to businesses and companies with which the company forms a group and to third parties;
- to grant guarantees, to bind itself and to encumber its assets for obligations of companies and businesses with which it forms a group and for obligations of third parties;
- to acquire, manage, encumber, exploit and alienate registered property and any assets in general;
- to trade in currencies, securities and asset value in general;

- to develop, exploit and trade in patents, trademarks, licenses, know-how, and other intellectual and industrial property rights;
- to perform any and all activities of an industrial, financial or commercial nature;
- as well as anything pertaining to the foregoing, relating or conducive thereto, all in the widest sense of the word.

2.1.5 Financial year

The financial year begins on January 1 and ends on December 31 of each calendar year.

2.2 General information on the share capital of the Offeror

2.2.1 Share capital

As at the date of filing of this document, the share capital of the Offeror amounted to EUR 430,001,000 and was divided into 430,001,000 common shares with a nominal value of EUR 1.00 each.

2.2.2 Form of shares

The shares of the Offeror are all held in registered form.

2.2.3 Sale and transfer of shares

The shares of the Offeror may be sold and transferred freely.

2.2.4 Voting rights

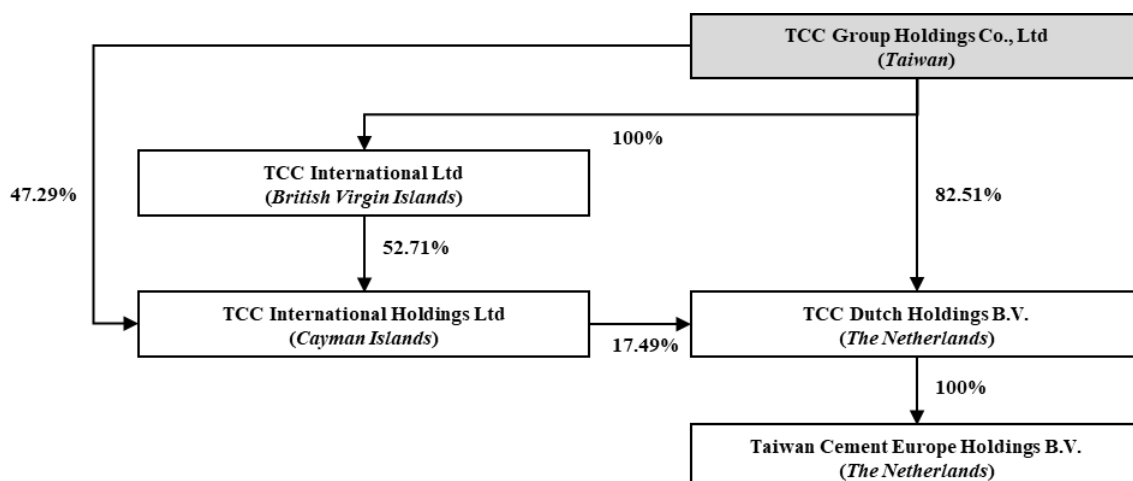
Each share carries one vote at the general meetings of the Offeror's shareholders.

2.2.5 Ownership of the share capital – Controlling shareholder

As at the date of filing of this document, all shares and voting rights of the Offeror were held by TCC Dutch Holdings B.V. (formerly known as Taiwan Cement (Dutch) Holdings B.V.), a private company with limited liability (*besloten vennootschap met beperkte aansprakelijkheid*) organized under the laws of the Netherlands, with its registered office located at Strawinskylaan 3051, 1077 ZX Amsterdam, The Netherlands, and registered with the trade register of the Dutch Chamber of Commerce under number 73050423 (“**TCDH**”).

TCDH is a controlled subsidiary of TCC and is wholly-owned by the TCC Group. Consequently, the Offeror is an indirectly controlled subsidiary of TCC. A description of TCC is provided in Section 3 below.

The shareholding structure of the Offeror is set forth below:



2.2.6 Securities/rights giving access to share capital

As at the date of filing of this document, the Offeror has not issued any financial instruments or rights that could give access to share capital or voting rights in the Offeror, either immediately or in the future, other than the Offeror's shares.

2.3 General information on the corporate governance of the Offeror

2.3.1 Management Board

The Offeror is managed by a management board. The management board consists of one or more managing directors, which may be natural persons or legal entities. Managing directors are appointed, suspended and dismissed by the general meeting of the Offeror's shareholders.

The management board, or two managing directors acting jointly, are authorized to represent the Offeror. The management board may appoint officers with general or limited powers to represent the Offeror, which may be registered with the trade register of the Dutch Chamber of Commerce. In performing their duties, the managing directors shall act in accordance with the interests of the Offeror and of the business connected with it.

The management board adopts its resolutions by an absolute majority of votes in a meeting in which a majority of the managing directors is present or represented, with each managing director entitled to cast one vote. The management board may, with the consent of all managing directors with voting rights, also adopt resolutions outside a meeting, provided such resolutions are adopted in writing.

As at the date of filing of this document, the management board of the Offeror is comprised of the following managing directors, which were appointed by the Offeror's sole shareholder at its incorporation for an unspecified duration:

- Mr. An-Ping Chang;
- Mr. Jong-Peir Li; and
- Mr. Chia-Kai Yang

2.3.2 Statutory auditors

The Offeror may, and if the law so requires shall, appoint an accountant to audit the annual accounts. Such appointment shall be made by the general meeting of the Offeror's shareholders, or, if it fails to do so within fourteen days after the request thereto from the management board, such appointment shall be made by the management board.

As at the date of filing of this document, the Offeror has appointed Verutes, 24F, No. 787, Zhongming S. Rd., South Dist., Taichung City, Taiwan as statutory auditor.

2.4 Description of the Offeror's activities

2.4.1 Main activities

The Offeror is a holding company with no operational activities. It was established on April 26, 2021 for the purposes of the acquisition of a block of 60.48% of the share capital of NHOA (formerly known as Engie EPS S.A.) in 2021, as described in Section 1.1. of the Offer Document.

2.4.2 Exceptional events and material litigation

As at the date of filing of this document, to the knowledge of the Offeror, there is no material litigation or exceptional event, other than the Offer and the transactions related thereto, that could have a material impact on the activity, assets, liabilities, results or financial position of the Offeror.

2.4.3 Employees

As at the date of filing of this document, the Offeror has no employee.

2.5 Information on the accounting and financial position of the Offeror

The Offeror was incorporated on April 26, 2021.

Selected financial information from the audited financial statements of the Offeror for the financial year ended on December 31, 2023 are set forth below.

In Thousands of euros

	2023	2022
Financial data relating to operations		
Total revenues and gains	3,165	136
Total expenses and losses	32,230	29,893
Net loss	(29,065)	(29,757)
Financial data from balance sheet		
Current assets	117,848	89,800
Non-current assets	376,389	184,692
Total assets	494,237	274,492
Current liabilities	1	13
Equity	494,236	274,479
Total current liabilities and equity	494,237	274,492

Since December 31, 2023, no events have occurred in relation to the Offeror.

2.6 Financing and costs of the Offer

2.6.1 Costs of the Offer

The overall amount of the fees, costs and external expenses incurred by the Offeror and its affiliates in connection with the Offer, including, in particular, fees and other expenses relating to its various legal, financial and accounting advisors and any other experts and consultants, as well as publicity costs, is estimated at approximately EUR 5 million (excluding taxes).

2.6.2 Financing of the Offer

In the event that all Shares targeted by the Offer are tendered to the Offer, the total amount of compensation in cash to be paid by the Offeror to the shareholders of the Company that tendered their Shares to the Offer would amount to EUR 38,524,860.⁴

Only if the conditions set forth in Section 2.2.1(B) of the Offer Document materialize, and that, consequently, the Conditional Price Supplement of EUR 0.65 per Share becomes payable, the total amount of compensation in cash to be paid by the Offeror to the shareholders of the Company that tendered their Shares to the Offer would amount to EUR 58,557,787.20.⁵

The Offer will be financed through the Offeror's available cash.

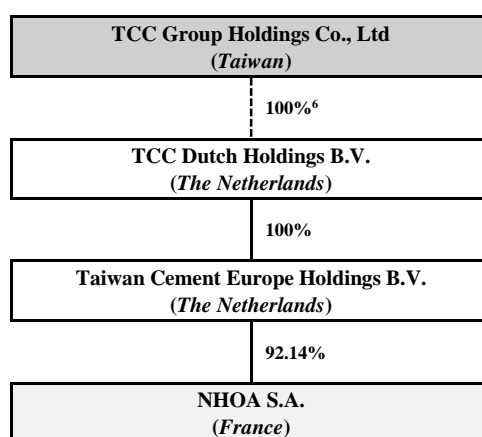
2.6.3 Brokerage fees and compensation of intermediaries

The Offeror will not bear the cost of any brokerage fees or compensation for intermediaries (including, in particular, brokerage and banking commissions and related VAT).

3. INFORMATION RELATING IN PARTICULAR TO THE LEGAL, FINANCIAL AND ACCOUNTING CHARACTERISTICS OF TCC GROUP HOLDINGS CO., LTD, INDIRECT STOCKHOLDER CONTROLLING THE OFFEROR

The Offeror is a company of the TCC Group, indirectly controlled by TCC. TCC's shares are listed on the Taiwan Stock Exchange.

The following chart sets forth the structure of ownership of the Offeror:



The information on TCC set forth in this Section is a selection. Further information on the company is available in English on its website (www.tccgroupholdings.com/en/), in the section "Investors",

⁴ It is specified, for the avoidance of doubt, that this figure includes the price paid by the Offeror for the purposes of the Block Trades (as described in Section 1.1.2(B)(c) of the Offer Document) after the first filing of the First Draft Offer Document, including the additional consideration of EUR 0.15 per Share to be paid to the relevant transferors as stated in Section 1.1.2(B)(c) of the Offer Document.

⁵ It is specified, for the avoidance of doubt, that this figure includes the Conditional Price Supplement to be paid (only if the conditions set forth in Section 2.2.1(B) of the Offer Document materialize) by the Offeror to the shareholders who sold their Shares to the Offeror as part of the Block Trades, in accordance with Section 2.2 of the Offer Document.

⁶ Please refer to Section 2.2.5 of this document for further detail.

including its latest consolidated financial statements for the financial year ended on December 31, 2023 (the “**2023 Financial Statements**”) and the half-year ended on June 30, 2024 (the “**Half-Year 2024 Financial Statements**”), both prepared under IFRS standards,⁷ as well as its latest annual report relating to the financial year ended on December 31, 2023 (“**TCC’s 2023 Annual Report**”).

3.1 General information on TCC

3.1.1 Corporate name

TCC’s legal name is TCC Group Holdings Co., Ltd. TCC was formerly known as Taiwan Cement Corporation.

3.1.2 Legal form, registered office and applicable law

TCC is a company limited by shares organized under the laws of the Republic of China (Taiwan). Its registered office is located at No. 113, Section 2, Zhongshan North Road, Taipei City 104, Taiwan.

3.1.3 Incorporation

TCC was incorporated on May 1, 1946.

3.1.4 Corporate purpose

TCC’s scope of business includes:

- cement manufacturing;
- concrete mixing manufacturing;
- cement and concrete mixing manufacturing;
- other non-metallic mineral products manufacturing;
- on-land clay and stone quarrying;
- wholesale of building materials;
- retail sale of building materials;
- waste disposing;
- international trade;
- warehousing and storage;
- paper containers manufacturing;
- residence and buildings lease construction and development;
- industrial factory buildings lease construction and development;
- real estate rental and leasing;
- as well as all business items that are not prohibited or restricted by law, except those that are subject to special approval.

⁷ As endorsed and issued into effect by the Financial Supervisory Commission of Taiwan.

3.1.5 Financial year

The financial year of TCC begins on January 1 and ends on December 31 of each calendar year.

3.2 General information on the share capital of TCC

3.2.1 Share capital

As at March 20, 2024, the share capital of TCC amounted to:⁸

- NTD 77,511,817,420 (EUR 2,282,529,243)⁹ in common shares, divided into 7,751,181,742 common shares with a par value of NTD 10 (EUR 0.29) each (including 20,000,000 treasury shares held by TCC); and
- NTD 2,000,000,000 (EUR 58,895,000) in preferred shares, divided into 200,000,000 preferred shares with a par value of NTD 10 (EUR 0.29) each (none of which are held by TCC and its affiliates). Preferred shares confer a preferential right to dividends at a rate of 4.0525% of the issue price per share per annum, at the discretion of TCC.

As at March 20, 2024, the authorized share capital of TCC amounted to 9,800,000,000 common shares and 200,000,000 preferred shares. 60,000,000 shares out of the aforementioned authorized common share capital is reserved for the issuance of employee stock options.¹⁰

3.2.2 Form of shares

Shares issued by TCC are registered shares.

3.2.3 Voting rights

Each common share carries one vote at the general meetings of shareholders.

Preferred shares do not confer voting rights at the general meetings of shareholders, but confer the right to vote in preferred shareholders' meetings or shareholders' meetings that involve the rights and obligations of preferred shareholders.

3.2.4 Ownership of the share capital – Controlling shareholder

To TCC's knowledge, its share capital and voting rights were held as follows as at July 17, 2023:¹¹

Common shares		
Shareholder	Number of shares held	Ownership
Chia Hsin Cement Corporation	239,629,826	3.35%
CTCB Investments Co., Ltd.	196,189,210	2.74%
Taishin International Bank, Custodian for Cathay MSCI Taiwan ESG Sustainability High Dividend Yield ETF	137,062,748	1.92%
Labor Retirement Fund (Old-Age)	135,744,767	1.90%
Chia Hsin International Co., Ltd.	116,912,847	1.63%

⁸ Based upon information provided in TCC's 2023 Annual Report dated March 20, 2024.

⁹ NTD is the new Taiwan dollar. Unless otherwise specified herein, the amounts in euros in this document have been calculated, for information purposes only, on the basis of the average exchange rate as at December 31, 2023 of NTD 1 = EUR 0.0294475.

¹⁰ Based upon information provided in the notes to the consolidated financial statements included in TCC's 2023 Annual Report dated March 20, 2024.

¹¹ Based upon information provided in TCC's 2023 Annual Report dated March 20, 2024.

Common shares		
Shareholder	Number of shares held	Ownership
International CSRC Investment Holdings Co., Ltd.	113,896,285	1.59%
Heng Qiang Investment Co., Ltd.	112,457,746	1.57%
Taiwan Life Insurance Co., Ltd.	100,531,192	1.40%
BankTaiwan Life Insurance - Government Employees & School Staffs Insurance	99,391,262	1.39%
Chunghwa Post Co., Ltd.	98,949,746	1.38%
Other	5,805,416,113	81.12%
Total	7,156,181,742¹²	100%
Preferred shares		
Shareholder	Number of shares held	Ownership
China Life Insurance Co., Ltd.	40,000,000	20.00%
Nan Shan Life Insurance Company, Ltd.	30,000,000	15.00%
Yuanta Commercial Bank	29,467,000	14.73%
Chunghwa Post Co., Ltd. Labor Pension Fund Management Committee	27,640,000	13.82%
Labor Pension Fund (the New Fund)	20,000,000	10.00%
Labor Insurance Fund (LIF)	12,000,000	6.00%
Bank Taiwan Life Insurance-Army Insurance Reserve	6,337,000	3.17%
Yuanta Life Insurance Co., Ltd	3,825,000	1.91%
Far Eastern Int'l Bank	2,798,000	1.40%
Union Insurance Company	2,785,000	1.39%
Other	25,148,000	12.57%
Total	200,000,000	100%

TCC is not controlled within the meaning of Article L. 233-3 of the French *Code de commerce*.

3.2.5 Securities/rights giving access to share capital

TCC issued 2,100 convertible bonds in October 2023. The convertible bonds have a face value of USD 200,000 each, a maturity of five years, do not pay any coupons and are convertible into shares at a price of NTD 36.16 (EUR 1.065) per share (as adjusted from NTD 37.27 to NTD 36.16 effective on July 7, 2024) at any time (subject to non-conversion periods) within a period beginning on the day falling three months after the issuance date (*i.e.*, January 25, 2024) until: (i) 10 days prior to the bond's maturity date, or (ii) 5 business days before either the bondholder exercises the put option or the company exercises the redemption option, excluding the maturity date. As of December 31, 2023, no conversion had been requested.

As at the date of filing of this document, TCC has not issued any financial instruments or rights that could give access to its share capital or voting rights, either immediately or in the future, other than TCC's shares and convertible bonds.

3.2.6 Listing of TCC's shares

TCC's shares have been registered and traded since 1962 on the Taiwan Stock Exchange under number 1101.

As at November 5, 2024, TCC's market capitalization amounted to c. NTD 254 billion (c. EUR 7.5 billion).

¹² Number of shares as at July 17, 2023. Please refer to Section 3.2.1 above for the number of shares as at March 20, 2024.

3.3 General information on the corporate governance of TCC

3.3.1 Corporate and management bodies of TCC

TCC is managed by a group chief executive officer and a president, themselves supervised by a board of directors. The board of directors also directs the company's strategy and is responsible to TCC and its shareholders.

3.3.1.1 Board of directors

The directors are appointed by the shareholders' meeting for a term of three years; they may be reelected.

Resolutions of the board are adopted by a simple majority of directors attending the meeting, provided that more than half of the directors attend the meeting.

As at the date of filing of this document, the board of directors of TCC is comprised of the following 14 directors, four of whom are independent directors:

- Chia Hsin R.M.C. Corporation, represented by An-Ping Chang (Chairman)
- Tai Ho Farming Co., Ltd., represented by Yao-Hui Cheng
- International CSRC Investment Holdings Co., Ltd., represented by Kenneth C.M. Lo
- Hsing Cheng Investment Co., Ltd., represented by Yu-Cheng Chiao
- C. F. Koo Foundation, represented by Sun-Te, Chen
- Chia Hsin Cement Corporation, represented by Jason Kang-Lung Chang
- Heng Qiang Investment Co., Ltd., represented by Por-Yuan, Wang
- CS Development & Investment Co., represented by Kung-Yi Koo
- Fu Pin Investment Co., Ltd., represented by Chien Wen
- Chia Hsin Cement Corporation, represented by Li-Hsin Wang
- Victor Wang (independent director)
- Lynette Ling-Tai Chou (independent director)
- Sherry S. L. Lin (independent director)
- Ruu-Tian Chang (independent director)

The terms of all directors are due to end on May 20, 2027.

3.3.1.2 Committees of the Board of directors

Six committees have been set up within TCC's board of directors: the audit committee, the compensation committee, the corporate sustainable development committee, the risk management committee, the nomination committee and the information security committee. In addition, four units support the board of directors: the board secretariat, the TCC enterprise group, the internal audit and compliance office and the sustainability development office.

As at the date of filing of this document, TCC's board of directors' committees are composed as follows:

- audit committee: Victor Wang, Lynette Ling-Tai Chou, Sherry S. L. Lin, Ruu-Tian Chang

- compensation committee: Victor Wang, Lynette Ling-Tai Chou, Sherry S. L. Lin, Ruu-Tian Chang
- corporate sustainable development committee: An-Ping Chang, Yao-Hui Cheng, Li-Hsin Wang, Victor Wang, Lynette Ling-Tai Chou, Sherry S. L. Lin
- risk management committee: Li-Hsin Wang, Victor Wang, Lynette Ling-Tai Chou, Sherry S. L. Lin, Ruu-Tian Chang
- the nomination committee: An-Ping Chang, Kenneth C.M. Lo, Lynette Ling-Tai Chou, Sherry S. L. Lin
- the information security committee: Victor Wang, Sherry S. L. Lin, Ruu-Tian Chang

3.3.1.3 Chairperson of the board of directors

The board of directors elects a director to serve as the chairperson of the board. The chairperson represents TCC over all matters of the company.

As at the date of filing of this document, the chairman of the board of TCC is Chia Hsin R.M.C. Corporation, represented by An-Ping Chang.

3.3.1.4 Management

The board of directors appoints a group chief executive officer and a president. The president supervises and leads the managers and officers in handling all businesses of the company.

As at the date of filing of this document, the group chief executive officer of TCC is An-Ping Chang and its president is Roman Cheng.

The other key members of the management team are Senior Vice Presidents Chien-Chiang Huang and Ker-Fu Lu, as well as Vice Presidents Bao-Luo Ge and Chien-Chuan Wang and Feng-Ping Liu, Chief HR Officer, Yu-Jun Yeh, Chief Sustainability Officer and Randy Yu, Chief Financial Officer.

3.3.2 Statutory auditors

Hui-Min Huang, Cheng-Hong Kuo and Ya-Ling Wong of Deloitte & Touche (Deloitte Taiwan) (20F, No. 100, Songren Rd., Xinyi Dist., Taipei City 110016, Taiwan) have been TCC's certified public accountants for the financial year ended December 31, 2023.

3.4 Description of TCC's activities

3.4.1 Main activities

On May 1, 1946, TCC was established as a joint-venture between the Natural Resources Commission of the Ministry of Economic Affairs of Taiwan and the Taiwan Provincial Government. TCC was transformed from a state-owned enterprise into a private company on November 11, 1954. On February 9, 1962, TCC became the first company to publicly list on the Taiwan Stock Exchange.

Over the last 60 years, the company has grown strongly while participating in the development of national infrastructure projects and embracing the socio-economic changes in Taiwan. TCC's total paid-in capital has increased from NTD 270 million (EUR 7.95 million) in 1954 to NTD 77.5 billion (EUR 2.3 billion) today, up by over 287 times. Over the same period, TCC's cement production capacity in Taiwan expanded more than twenty times from 0.5 million tons to over 10 million tons. Its

net revenue in Taiwan rose from NTD 240 million (EUR 7 million) to NTD 26.02 billion (EUR 766 million) in 2023.

The TCC Group's core business is the manufacturing and sale of cement, in addition to the provision of a full range of services by its energy, chemicals, and other divisions. The share of the TCC Group's divisions in its operations are as follows:

Division	Activities	Proportion of Operations
Cement	Cement and ready-mixed concrete	62.77%
Electricity and Energy	Power supply, Energy storage and Rechargeable lithium-ion battery	34.37%
Others	Marine and Land Transportation	2.86%

In each of these business areas, TCC and its affiliates not only manufacture and sell products and equipment, it also provides services like waste disposal.

In addition to TCC's activities as a cement manufacturer and seller, the company is transforming into an eco-solution provider dedicated to ecological solutions and protection of the natural environment. Today, environment, energy and cement are the three cores in TCC's business, while environment, energy, and ecology are the three major pillars for its future development.

TCC's consolidated net revenue amounted to NTD 109.3 billion (EUR 3.2 billion) (a decrease of 4.1% year on year) and its consolidated net profit amounted to NTD 7.998 billion (EUR 235 million) (an increase of 47.9% year on year) for the financial year ended December 31, 2023.

3.4.2 Subsidiaries

As at December 31, 2023, TCC had 162 consolidated subsidiaries.

3.4.3 Employees

As at March 20, 2024, the TCC Group employed a total of 9,576 employees.

3.5 Information on the accounting and financial position of TCC

TCC's 2023 Financial Statements, Half-Year 2024 Financial Statements and TCC's 2023 Annual Report are available in English on its website (www.tccgroupholdings.com/en/) in the section "Investors."

Selected financial information from TCC's consolidated financial statements for the three most recent financial years and for the first semesters of 2023 and 2024 are reproduced below. This information should be read in conjunction with the full consolidated financial statements of TCC, including the accompanying notes.

In Thousands of New Taiwan Dollars, except earnings per share and share price

	December 31,			Growth
	2023	2022	2021	2023 vs. 2022
Financial data relating to operations				
Operating revenue	109,314,335	113,929,706	107,041,452	-4.1%
Net income	10,004,613	4,157,085	21,201,256	140.7%
Net income attributable to shareholders of the Corporation	7,997,814	5,404,984	20,256,366	48.0%
Net cash generated from operating activities	33,751,150	6,192,301	18,972,370	445.1%
Earnings per share				
Basic earnings per share	NTD 1.06	NTD 0.74	NTD 3.00 ¹³	43.2%
Diluted earnings per share	NTD 1.04	NTD 0.73	NTD 2.97 ¹³	42.5%
Financial data from balance sheet				
Cash and cash equivalents	66,366,622	88,842,494	91,121,942	-25.3%
Total assets	469,438,522	460,808,961	441,684,559	1.9%
Non-current liabilities	142,956,245	147,323,770	127,341,918	-3.0%
Equity attributable to shareholders of the Corporation	230,933,254	217,894,766	204,477,333	6.0%
Non-controlling interests	22,967,787	20,381,014	21,177,340	12.7%
Total equity	253,901,041	238,275,780	225,654,673	6.6%
Share price (as at December 31)	NTD 34.85	NTD 33.65	NTD 48.0	3.6%

In Thousands of New Taiwan Dollars, except earnings per share and share price

	June 30,		Growth
	2024	2023	2024 vs. 2023
Financial data relating to operations			
Operating revenue	64,513,447	53,964,171	19.55%
Net income	5,748,808	5,212,327	10.29%
Net income attributable to shareholders of the Corporation	4,222,745	4,949,062	-14.68%
Net cash generated from operating activities	10,332,542	14,475,991	-28.62%
Earnings per share			
Basic earnings per share	NTD 0.51	NTD 0.64	-20.31%
Diluted earnings per share	NTD 0.51	NTD 0.63	-19.05%
Financial data from balance sheet			
Cash and cash equivalents	79,250,584	52,738,528	50.27%
Total assets	583,500,280	456,341,649	27.86%
Non-current liabilities	193,528,227	130,070,184	48.79%
Equity attributable to shareholders of the Corporation	239,362,656	214,284,220	11.70%
Non-controlling interests	57,825,050	20,435,231	182.97%
Total equity	297,187,706	234,719,451	26.61%
Share price (as at June 30)	NTD 34.20	NTD 38.05	-10.12%

¹³ The weighted average number of shares outstanding used in the earnings per share computation was adjusted retrospectively. Before such retrospective adjustment, basic earnings per share for the year ended December 31, 2021 was NTD 3.30 and diluted earnings per share for the year ended December 31, 2021 was NTD 3.27.

Press releases and other announcements issued by TCC as from the publication of TCC's 2023 Annual Report on March 20, 2024 are the following:

- April 3, 2024 Explanation of the impact of the eastern Taiwan earthquake on April 3, 2024 on the finance, business and operations of TCC Group
- April 9, 2024 TCC Statement on April 3, 2024 Hualien Earthquake
- April 15, 2024 TCC's 35 MW E-dReg Energy Storage System in Su'ao Commences Operations, Capturing 72% Market Share in Taipower's Highest-Value Electricity Trading Item
- April 16, 2024 Announce on behalf of major subsidiary, Hoping Power Company of BOD resolution to distribute dividends for year 2023.
- April 18, 2024 Expanding the layout of green logistics, Taiwan Transport & Storage Corporation (TTS) has introduced VOLVO electric tractor trucks. TCC's low-carbon cement delivery has switched to electric tractor trucks, reducing carbon emissions by 32%
- May 6, 2024 Announcement for the Board meeting date of the First Quarter 2024 Consolidated Financial Report
- May 7, 2024 Announce on behalf of major subsidiary, Hoping Power Company of the record date of cash dividend
- May 7, 2024 Announce on behalf of major subsidiary, Hoping Power Company's Board of Directors elected the Chairman
- May 7, 2024 Announce on behalf of major subsidiary, Hoping Power Company to lift directors' non-competition restrictions
- May 7, 2024 Announce on behalf of major subsidiary, Hoping Power Company re-election of directors at 2024 Annual General Shareholders' Meeting
- May 7, 2024 Announce on behalf of major subsidiary, Hoping Power Company resolutions of the 2024 Annual General Meeting of Shareholders
- May 8, 2024 TCC Supports Carbon Pricing and Urges Imported Goods to Declare Embedded Carbon for Taiwanese Version of CBAM
- May 10, 2024 TCC's Heping Plant to Resume Processing Hualien City Waste by End of Month. Aftermath Anxiety Persists, TCC Provides Shelter for Elders Afraid to Return Home
- May 13, 2024 Announcement of online access to TCC's 2024 AGM
- May 14, 2024 To revise detail of Loaning of Funds to Others announced from Mar. 2024 to Apr. 2024
- May 14, 2024 Announce on behalf of subsidiary TCC Green Energy Corp. of Lease right-of-use assets from related parties
- May 14, 2024 Announce on behalf of subsidiary TCC Green Energy on BOD resolution of capital expenditure
- May 14, 2024 Announcement of the Board of Directors resolution on approving the 2024Q1 consolidated financial statements
- May 21, 2024 Major Resolutions of TCC 2024 Annual General Shareholders' Meeting
- May 21, 2024 The Company's re-election of directors at 2024 Annual General Shareholders' Meeting
- May 21, 2024 The shareholders' meeting releases of the prohibition on newly-elected directors from 2024
- May 21, 2024 The Company's Board of Directors elected the Chairman
- May 21, 2024 Announcement of members for the 4th term of Audit Committee of the Company

- May 21, 2024 The term of 5th Compensation Committee Tenure Expired
- May 21, 2024 The term of 2nd Risk Management Committee Tenure Expired
- May 21, 2024 The term of 1st Corporate Sustainable Development Committee Tenure Expired
- May 21, 2024 The term of 1st Nomination Committee Tenure Expired
- May 21, 2024 Chairman's Remarks for 2024 Shareholders Meeting Taiwan Cement Corporation (TCC)
- May 21, 2024 Taiwan Cement Corporation Announces Transformation into TCC Group Holdings Diversifying Beyond Cross-Strait Cement, Aiming for a Balanced and Diverse Revenue Stream
- May 23, 2024 Nelson Chang's Seven Years of Low-Carbon and International Expansion for Taiwan Cement, Earthquake Impact Doesn't Deter April Revenue and Continued Profitability
- May 24, 2024 Announce on behalf of subsidiary, OYAK CIMENTO FABRIKALARI A.S.(the"OCF") apply to local authorities for issuance of new shares
- May 28, 2024 Announcement of members for the 6th term of Remuneration Committee of the Company
- May 28, 2024 Announcement of members for the 2nd term of Corporate Sustainability Committee of the Company
- May 28, 2024 Announcement of members for the 2nd term of Nomination Committee of the Company
- May 31, 2024 Authorized the chairman to set announcement of the record date of cash dividend and transfer termination period of the 2023 1st unsecured convertible bond
- May 31, 2024 The Company will attend HSBC x TWSE Taiwan Conference 2024
- June 13, 2024 Announcement of acquiring the shares of NHOA S.A. on behalf of Taiwan Cement Europe Holdings B.V.
- June 13, 2024 TCC Group Holdings Announces Intention to File a Simplified Tender Offer for NHOA Shares, With a View to Delisting NHOA
- June 25, 2024 Announce on behalf of subsidiary, Ta-Ho Maritime Corporation, BOD resolution to buy new Bulk Carrier
- June 25, 2024 Molie Quantum Energy Corporation Certified as Gold-Level Green Building by LEED and EEWB
- June 26, 2024 Utilizing Environmental Education to Create Environmental Niches Heping Industrial Port of TCC Wins the National Environmental Education Award in the Corporate Category
- July 3, 2024 TCC Group Holdings Releases Latest Sustainability Report Highlighting "Avoided Emissions" Sustainability-related Financial Report (IFRS S1S2) Reveals Increase in Sustainable and Green Financing Inflows by NT\$ 30.8 Billion
- July 8, 2024 Conversion Price Adjustment of the 1st Unsecured Foreign Currency Convertible Bonds in 2023
- July 9, 2024 (Supplement announcement on 2024/6/12) Announcement of acquiring the shares of NHOA S.A. on behalf of Taiwan Cement Europe Holdings B.V.
- July 9, 2024 TCC Group Holdings Co. Ltd. Assigned 'BBB-' Issuer Credit Rating; Outlook Stable from S&P, One of the Big Three Global Credit Rating Agencies

- July 10, 2024 TCC Wins HR Asia Best Companies to Work for in Asia for the Third Time, Earning High Recognition from Employees for Its Sustainable Workplace
- July 12, 2024 TCC Group Holdings (TCC) Response to Russian Coal
- July 19, 2024 TCC Group Holdings subsidiary, Ta-Ho Maritime Corporation placed Newbuilding order for two new environmentally friendly Ultramax bulk carriers
- July 25, 2024 Affected by the typhoon, TCC's cash dividend payment date will be postponed to July 30, 2024.
- July 30, 2024 (Supplement announcement on 2023/11/27) Announcement of mandatory tender offer the shares of OYAK Cimento Fabrikalari on behalf of TCAH
- August 5, 2024 Announcement for the Board meeting date of the Second Quarter of 2024 Consolidated Financial Report
- August 6, 2024 TCC Advances Scientific Carbon Reduction Targets Signs 2050 Net Zero Commitment and Sets SBT 1.5°C Reduction Pathway
- August 12, 2024 Announce on behalf of subsidiary, NHOA S.A. suspends trading in shares on Euronext Paris
- August 13, 2024 Announce on behalf of subsidiary, Ta-Ho RSEA Environmental Co., Ltd. BOD resolution to sale of its land ownership.
- August 13, 2024 Announcement of TCC BOD resolution of capital expenditure
- August 13, 2024 Announce the obtainment of rights-of-use assets from related party
- August 13, 2024 Announce on behalf of subsidiary, NHOA S.A. suspends trading in shares on Euronext Paris correct
- August 13, 2024 Announcement of BOD's resolution to establish Information Security Committee and appointed the 1st term of Information Security Committee members
- August 13, 2024 Announcement of members for the 3rd term of Risk Management Committee of the Company
- August 13, 2024 Announce on behalf of subsidiary, TCC Energy Storage Technology (Hangzhou) Co., Ltd. plans to auction the UHPC factory
- August 13, 2024 Announce on behalf of subsidiary, TCC Energy Storage (Dutch) Holdings B.V. BOD resolution increase capital in TCC Energy Storage Technology (Hangzhou)
- August 13, 2024 Announcement of TCC BOD resolution increase capital in TCC Energy Storage Technology indirect invest to TCC Energy Storage (Dutch) Holdings B.V.
- August 13, 2024 Announcement to creditors regarding the spin-off resolutions approved by the Board of Directors
- August 13, 2024 Announcement of TCC BOD resolution to approved the spin-off Yixian section of the investment real estate transfer to existing subsidiary TCCPMD
- August 13, 2024 Announcement of the Board of Directors resolution on approving the 2024Q2 consolidated financial statements
- August 21, 2024 (Supplement announcement on 2024/6/12) Announcement of acquiring the shares of NHOA S.A. on behalf of Taiwan Cement Europe Holdings B.V.
- September 13, 2024 Announce on behalf of major subsidiary, Taiwan Cement (Dutch) Holdings B.V., of BOD resolution for Euro Green Bond

- September 13, 2024 Announce on behalf of major subsidiary, Taiwan Cement (Dutch) Holdings B.V., of BOD resolution for capital increase of EUR370,000,000
- September 13, 2024 Announcement of the Company to Article 25.1.3 of Regulations Governing Loaning of Funds and Making of Endorsement/Guarantees.
- September 13, 2024 Announcement of TCC BOD resolution increase capital in Taiwan Cement (Dutch) Holdings B.V.
- September 13, 2024 Announcement of BOD resolution to issue the 1st Unsecured Foreign Currency Convertible Bonds in 2024
- September 13, 2024 Announcement of BOD resolution to issue the 1st Domestic Unsecured Convertible Bonds
- September 13, 2024 The Statement of Procurement for Hoping Power Plant in 2024, TCC Group Holdings (TCC)
- September 16, 2024 Non-Deal Roadshow in the London and Frankfurt and Paris, Sep 18~Sep 20, 2024
- September 18, 2024 TCC's Latest TNFD Report Highlights Reducing Energy and Natural Resource Use, Creating New Low-Carbon Value; Nature-Related Revenue Exceeds NT\$40.5 Billion
- September 20, 2024 NHOA TCC Partners with Volkswagen Taiwan to Announce Charging-Storage Collaboration Driving Sustainable Carbon Reduction
- October 4, 2024 A Global Call to Action: Investing in Europe's Green Leadership, Our Shared Responsibility
- October 9, 2024 Announcement of the Company's independent director's resignation from the functional committee
- October 9, 2024 Announcement of resignation of the Company's independent director
- October 9, 2024 (Supplement announcement on 2024/8/20) Announcement of acquiring the shares of NHOA S.A. on behalf of Taiwan Cement Europe Holdings B.V.
- October 9, 2024 Announce on behalf of major subsidiary, Hoping Power Company President's new appointment
- October 9, 2024 Announce on behalf of major subsidiary, Hoping Power Company change in representative of a juristic-person director
- October 11, 2024 Announce on behalf of subsidiary, Taiwan Transport & Storage Corporation, of Lease right-of-use assets from related parties
- October 21, 2024 TCC announces change of chief internal auditor
- October 22, 2024 TCC Group Holdings Launches Green Value Chain Alliance, Commits to 10% Carbon Emission Reduction by 2030, and Invests in Little Tern Conservation in Response to COP16 Biodiversity Summit
- November 1, 2024 Announcement for the Board meeting date of the Third Quarter of 2024 Consolidated Financial Report

Press releases are available on TCC's website, section "Latest News" (www.tccgroupholdings.com/en/). Other announcements are available on the Taiwan Stock Exchange's website (<https://emops.twse.com.tw/server-java/t58query#1>).

4. PERSON RESPONSIBLE FOR THIS DOCUMENT

“I certify that this document, filed on November 5, 2024 with the Autorité des marchés financiers and which will be disseminated no later than the day preceding the opening of the Offer, contains all of the information required by Article 231-28 of the general regulation of the Autorité des marchés financiers and by its Instruction No. 2006-07 dated July 25, 2006 (as amended), in connection with the simplified tender offer initiated by Taiwan Cement Europe Holdings B.V. for the shares of NHOA.

To the best of my knowledge, this information is accurate and does not contain any omission likely to alter its import.”

<p>Taiwan Cement Europe Holdings B.V. An-Ping Chang</p>
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